

Right. We do import a good amount of steel, but the top steel suppliers to the United

States are countries like Canada, Europe, and Japan. Countries like Russia and China

are not in the top 10. And when you talk about a country like China with a billion and a

half people and a massive manufacturing footprint, it makes sense for us to pool our

resources with our allies and enter into trade and defense agreements. That allows us

to work together boost the overall productive capacity of our defense industrial base.

The US Defense industrial base includes Canada right now. That's how close of an ally

This is a good place for you to tell us about what's been happening since Donald

It's been a busy few weeks. Shortly after President Trump's inauguration, he issued

several executive orders invoking a national emergency with respect to fentanyl

coming from China, Mexico, and Canada. By invoking that national emergency, he

unlocked tariff or trade powers under the International Emergency Economic Powers

for another podcast. The President has since then imposed 20 percent tariffs on all

Chinese goods. And those are on top of the 25 percent tariffs from his first term on

half of Chinese goods and 25 percent tariffs on imports from Canada and Mexico.

kept the 25 percent steel tariffs, but he closed all of the exemptions that had been

This is a huge change because around half of all steel and aluminum imports were

exempt from the national security tariffs that Trump imposed the first time around.

There were a series of agreements with companies going to the administration and

Trump has now shut all of those down. Not great for our manufacturing sector.

saying, "We can't get the steel and aluminum we need here," and getting an exclusion.

The President has also promised reciprocal tariffs. So, if India has a 20 percent tariff

Markets are not thrilled. Not only with the tariffs but also the uncertainty. Economic

policy is not supposed to enacted via a switch in the Oval Office. The President is

turning on tariffs and then turning them off, sometimes in the same day. As any

investor or lawyer will tell you, the thing that companies hate more than taxes is

uncertainty. Without that predictability and consistency in the market, they can't hire

or invest. They freeze up and sit on their hands. That's probably a bigger immediate

The other thing they're going to do is stockpile. Right now, people in the construction

about tariffs on Canadian lumber and steel. Having a warehouse full of stuff is a huge

cost. You have to rent the warehouse and buy all the stuff, and that's capital that you

can't deploy by hiring more workers or boosting output. Instead of focusing on their

And by the way, they're all also lobbying in Washington. Trade policy lobbying has

skyrocketed. Trade lawyers are making fortunes. They're building beach houses in

Delaware, all because of this tariff uncertainty. That's good for them but bad for the

about eliminating inefficiency and waste and reducing the government's role in the

economy. It seems they've forgotten all of that on the trade front, and they're doing

basically the opposite. That will counteract the good parts of their economic agenda.

But what about fairness, Scott Lincicome? Is it fair that the Indians are placing a

I have to tell you, when I heard about the reciprocal tariff, my lizard brain said to

A lot of the global trading system is based on this notion of reciprocity, but there are a

poorer. Going back to the example of food, Mexico imposes certain tariffs on food, and

me, "Absolutely yes. Let's make it fair." What's wrong with that argument?

The first is the economics: matching other countries' tariffs will make Americans

we get a lot of food from Mexico. Does it make economic sense to impoverish our

There's also a collectivist logic to this, that the government should punish some

benefit personally from any sort of expanded access to a foreign market. A few

businesses might, but the vast majority of individuals won't see any gains.

citizens to benefit others. But most of us don't work in an export industry. We won't

The other issue is America First. If you match other countries' tariffs, you're effectively

letting them set your trade policy. I'll give you examples because this can get very

absurd. We buy a lot of coffee from Colombia. We do not grow coffee, except for a

America, and we don't send them any coffee beans. Should we let the Colombian

coffee? That's not America First; it's America Second. We should set tariffs and any

other policy based on what's good for America and what's good for us as individuals,

government dictate our tariff policy in applying a 10 percent tariff on Colombian

Finally, practically speaking, this is a mess. You're talking about thousands and

thousands of different products from 200 different countries. You're talking about

trying to quantify not just tariff barriers but non-tariff barriers, subsidies, value-added

taxes, you name it. Trying to administer this system would be incredibly difficult and

would require thousands of new customs officials and tons of new paperwork, going

China is looming very large in this conversation. There is a lot of talk about the

millions of jobs lost in the United States because of China. But my understanding

First of all, is it true? And if so, should we be against automation? Tucker Carlson

famously said he would be against autonomous vehicles if they took jobs away

It is true that increased trade with China, starting around 1999, caused around a

million manufacturing jobs to be lost. But there are two big caveats. First, those

studies only looked at the jobs lost, not the jobs gained from lower input prices in

manufacturing, jobs gained in services, and jobs gained from exports to China. When

The second point is that those million manufacturing jobs were just a fraction of the

job loss over the last several decades was due to improving productivity. Not just

And look, losing a job is painful, but it is an essential part of economic progress. The

reason wages improve over time is productivity growth. In general, we want those

robots. We want to outsource manual labor, unsafe labor, and the rest to machines

You can go back to telephone operators in the 1920s. That was a huge labor market

shock, particularly for young women. But we would be worse off if we still had to pick

movies. She'd have a job, but we would be worse off as a society. It is better to let that

industries. We have all of these different policies in place—labor policy, occupational

licensing, housing policy, regulatory policy—that make it harder for American workers

I want to bring up one last subject. There's a lot of discussion about Donald

hearing is that the tariff system is part of a concerted effort to reduce

government spending and transition away from income taxes to a more

Trump playing some sort of four-dimensional chess. One of the arguments I'm

I'm extremely skeptical. One reason is the administration's words and actions. There

really isn't a concerted effort in Washington right now to cut spending in the long

term. The nips and cuts that DOGE is making are not going to make a dent in our

spending trajectory. Mainly it's Social Security and Medicare that need reform, and

The second issue is the math. Tariffs aren't a broad-based consumption tax; they are

\$25 trillion in total consumption. And if you raise tariffs too high, you don't get any

attacks on a narrow band of our consumption. Imports make up about \$4 trillion out of

imports, and you don't get any revenue. So, there's only so much revenue you can get

from tariffs. You're looking at maybe \$400 billion a year maybe, and that's generous.

shrinking. You would need to replace \$2.5 trillion a year to eliminate the income tax.

The other big issue is that tariffs tend to cause the dollar to appreciate, which will

I just don't see a lot of grand strategy here. And that leaves aside all the gossipy stuff

we read in Politico. If we apply Occam's razor, the simplest answer is that President

Trump likes tariffs. He likes using them as negotiating tools. He likes how it makes

far more likely explanation than some deep grand strategy.

CEOs and government officials run to him seeking favor. He likes that they're raising

some revenue and that he can use them to push foreign governments around. That's a

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Others have said maybe \$200 billion. Any more than that and imports will start

up a rotary dial phone and have some woman connecting us like you see in the old

disruption happen and make it easy for people to adjust and move into other

hit by disruption to move on. That's what we need to be focusing on.

consumption-oriented model. What do you think of that?

those are not being touched.

make it harder for our exporters.

robots, but computers, improved business practices, that kind of stuff.

because that allows us to make more stuff and have higher wages.

total manufacturing jobs lost over the last several decades. Most of the manufacturing

little bit in Hawaii. Well, Colombia has a 10 percent tariff on coffee beans from

citizens in the way that Mexico impoverishes theirs? No, it doesn't. So that's the first

20 percent tariff on us, and we are only placing 5 percent?

economy. And it contradicts so much of the rhetoric coming out of this administration

business, people are focusing on these emergency game plan scenarios.

industry are filling warehouses with construction materials because they're worried

on American motorcycles, we're going to put a 20 percent tariff on Indian motorcycles.

He has also jacked up tariff rates from 10 percent to 25 percent for aluminum, and he

Act. It's a cautionary tale about congressional delegations of power, but that's an issue

Canada is. So slapping tariffs on stuff from Canada just doesn't make much sense,

and it's even more baffling that they're doing it on national security grounds.

Trump took over the presidency. Where are we currently?

there before.

problem than the tariffs themselves.

few problems.

not what another country does.

from truck drivers.

back to how the administration is contradicting itself.

is that most manufacturing jobs have been lost to automation.

you include those figures, the overall net effect is a wash.

issue.